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### Executive Director

**Suzanne Fowler Palmer**



President Ron Miguel  
San Francisco Planning Commission  
1650 Mission Street, Suite 400  
San Francisco, CA 94103-2479

Dear President Miguel and Members of the Planning Commission:

I wish to express my support for California Pacific Medical Center's (CPMC) Institutional Master Plan before the San Francisco Planning Commission. As you may know I served as a member of the Community Outreach Task Force in support of the Blue Ribbon Panel which was formed to help shape the future of health care delivery South of Market, including the future of the St. Luke's Campus. After lengthy dialogue and input from the community and reputable experts in the health care field the Panel arrived at a set of recommendations that the CPMC Board of Directors adopted and incorporated into their IMP document.

The Blue Ribbon Panel process demonstrated that for the St. Luke's Campus to thrive it will need to be linked to the CPMC system which includes the larger facility at Cathedral Hill. Stand-alone institutions are no longer sustainable and the duplication of services at various sites is costly and inefficient. It is only on the strength of the system as a whole that St. Luke's will remain viable in the San Francisco community. As a resident living on the south side of the city, my neighbors and I are concerned about our access to quality care not only in the event of a critical incident, but everyday. It is our hope that all neighboring residents of St. Luke's will regard the facility as their community hospital, not only for the underserved but as a quality institution that any San Franciscan could access.

I believe the projects before you represent an opportunity for San Francisco, not only in the investment into health care infrastructure, but also for the enormous economic infusion at a time when many San Franciscans are in need of work.

**I support CPMC's Institutional Master Plan and encourage the Planning Commission to approve the project, thus investing in San Francisco's health care future.**

Thank you for your leadership and consideration,

Respectfully,

A handwritten signature in black ink, appearing to read "Suzanne Palmer", written in a cursive style.

Suzanne Fowler Palmer  
Executive Director, Boys Hope Girls Hope

Cc: President David Chiu, San Francisco Board of Supervisors  
James M. Illig, San Francisco Health Commission

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